

Chapter Objectives

- To introduce international acquisitions by MNCs as a form of multinational restructuring;
- To explain how MNCs conduct valuations of foreign target firms;
- To explain why the valuations of a target firm may vary among MNCs; and
- To identify other methods of multinational restructuring.

Multinational Restructuring

- Forms of multinational restructuring.
 - Building a new subsidiary
 - Acquiring a company
 - Selling an existing subsidiary
 - Downsizing operations
 - Shifting production among subsidiaries
- MNCs continually assess possible forms of multinational restructuring to capitalize on changing economic, political, and industrial conditions across countries.



Online Application

What are the economic, political, and industrial changes for various countries?



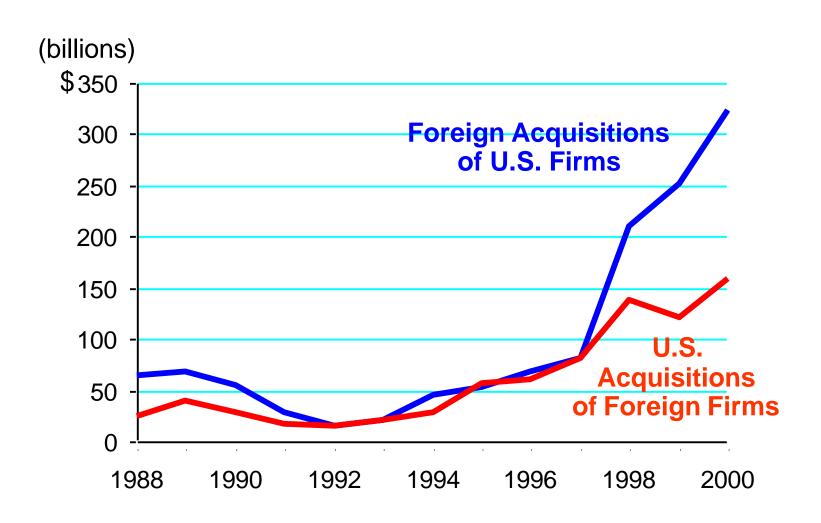
Consult the Country Commercial Guides prepared by embassy staff at http://www.usatrade.gov/website/ccg.nsf/ccg homepage?openform.



*International Acquisitions

- Through an international acquisition, a firm can immediately expand its international business since the target is already in place, and benefit from already-established customer relationships.
- However, establishing a new subsidiary usually costs less, and there will not be a need to integrate the parent management style with that of the acquired company.

Value of International Acquisitions



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