

河南鑫方盛公司仓储管理存在的问题及对策研究

摘要：随着现代科技发展的速度之快, 仓储管理已经成为了各个企业的必备工作, 随着人们日常所需的种类越来越多, 河南鑫方盛公司的产品销售量也随之增加, 产品品种逐渐多样化, 而从中也明显突出了仓储管理工作的重要性。因此对于仓储整体情况的把控也会对公司的经济情况有着不同程度的干预。全面且深入的认识并掌握仓储和仓储管理的问题, 则是能有效的提高公司的经济发展, 为了提高合理化的客观需求, 仓储管理的目标是通过定时和批量补货来控制和控制仓储作业成本, 确定最佳补货时间和最优补货量, 从而使库存量达到最优, 仓储成本可以达到最小化。本文用河南鑫方盛公司作为研究范例, 通过提出鑫方盛公司仓储管理在专业素养、账目交接、6S 管理流程与方法等方面存在的缺陷与问题, 并对其问题及缺陷提出优化方案及改进措施。本文的研究目的是在公司能力范围内有效的提高公司的仓储管理水平, 改进仓库管理的措施, 以更小的成本实现公司的持续发展。

关键词 仓储管理 账目交接 方法

Title Research on the Problems and Countermeasures of
Warehouse Management of Henan Xinfangsheng Company

Abstract

With the rapid development of modern technology, warehousing management has become an indispensable job for various enterprises. As more and more types of people need daily, the sales volume of Henan Xinfangsheng Company has also increased. The product variety is gradually diversifying, and the importance of warehousing management is also clearly highlighted.

Therefore, the control of the overall situation of warehousing will also have varying degrees of intervention in the company's economic situation. Comprehensive and in-depth understanding and mastering the problems of warehousing and warehousing management can effectively improve the economic development of the company. In order to increase the rationalized objective demand, the goal of warehousing management is to control and control the cost of warehousing operations through timing and bulk replenishment , Determine the best replenishment time and the optimal replenishment quantity, so as to optimize the inventory, and minimize the storage cost. This article uses Henan Xinfangsheng Company as a research example, by proposing the defects and problems of Xinfangsheng Company's storage management in professional literacy, account handover, 6S management processes and methods, etc., and proposes optimization solutions and improvements to the problems and defects Measures. The purpose of this paper is to effectively improve the company's warehouse management level, improve warehouse management measures, and achieve sustainable development of the company at a lower cost within the company's capabilities.

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